Gemba: Waste Walk

Project or Team:		Date:
No.	Type of Waste	What did you observe?
1	Over-Production	
	Making or processing more than is necessary or making things faster than is necessary	
	Completing unnecessary forms, having to involve people that don't contribute.	
2	Transportation	
	Unnecessary handoffs, transfers, distances of material & information.	
	Sending forms to clients to sign or requesting information from 3rd parties.	
3	Inventories	
	Information or things e.g. customers or forms waiting in a queue	
	Backlog of customers waiting for service. Excess stock in store rooms that is not being used (could be paper forms)	
4	Motion	
	Unnecessary people movements and journeys, travel, walking, searching	
	Visits for which the information could have been collected earlier or in a different way, staff going to different offices	
	Producing Defective Products/Correction	
	Rework, work done because of errors in a previous process	
	Re-doing assessments because correct information was not provided in the first place.	
6	Over-Processing	
	Redundant or unnecessary processing. Things we do that don't add any value but add cost.	
	Answering phone to other staff asking for results	
7	Waiting	
	People waiting for things or information to arrive. Information waiting on people to arrive.	
	Waiting for a result from a different service (e.g. Health) before you can continue.	
8	Under utilized human potential	
	Not making the best use of the people involved	
	Not providing the business tools needed to perform and continuously improve each employee's assigned work	

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